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## Valuation Report of Leaf and Ash

As of 2019-09-06

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# Table of Contents

Company summary	3
Forecasts summary	4
Current ownership	5
Valuation	6
Qualitative methods	
Scorecard Method	7
Checklist Method	8
Qualitative traits summary	9
VC method	10
DCF Methods	
DCF with LTG	11
DCF with Multiples	12
Financial Projections	13
Conclusion	15
Appendix	16



# Company summary

## Leaf and Ash

📍 United States

Industry: **Real Estate Rental, Development & Operations**  
Business Activity: **Other Real Estate Rental, Development & Operations**

Founders: **1**  
Employees: **0**  
Started in: **2019**  
Incorporated: **Yes**  
Year of incorporation:  
Committed capital: **\$0**



### Opportunity

Business model: **B2B**  
Scalable Product: **Yes**  
Exit strategy: **Some exit opportunities**



### Current Operations

Stage of development: **Development stage**  
Employees (excluding founders, interns and freelancers): **0**  
Profitability: **Not breakeven yet**



### Latest operating performance

09/2018 - 08/2019

Revenues	-
-----	
EBITDA	-
Ebitda margin	-
-----	
EBIT	-
Ebit margin	-
-----	
Cash in hand	-

All numbers in \$

/// More information on the history, milestones, team, etc., (e.g. pitchdeck) can be requested to the company.

# Forecasts summary

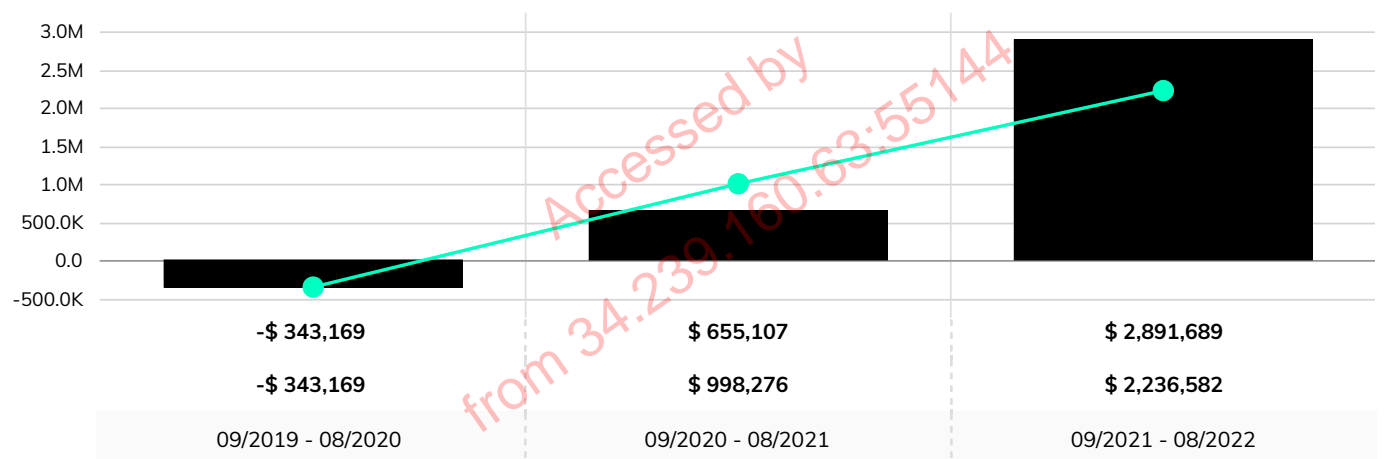
## Future profitability

■ Revenues ■ Costs ● EBITDA



## Cash forecast

■ Cash in hand ● Free cash flow to equity



/// Full profit and loss and cash flow forecast at page 14.

# Past funding rounds

Here is an overview of the past funding rounds and valuations of the company.

No funding rounds to date

# Current ownership

Here is an overview of the current shareholders in the company. More information on type of shares, unassigned shares, and in general a detailed cap table can be requested to the company in question.

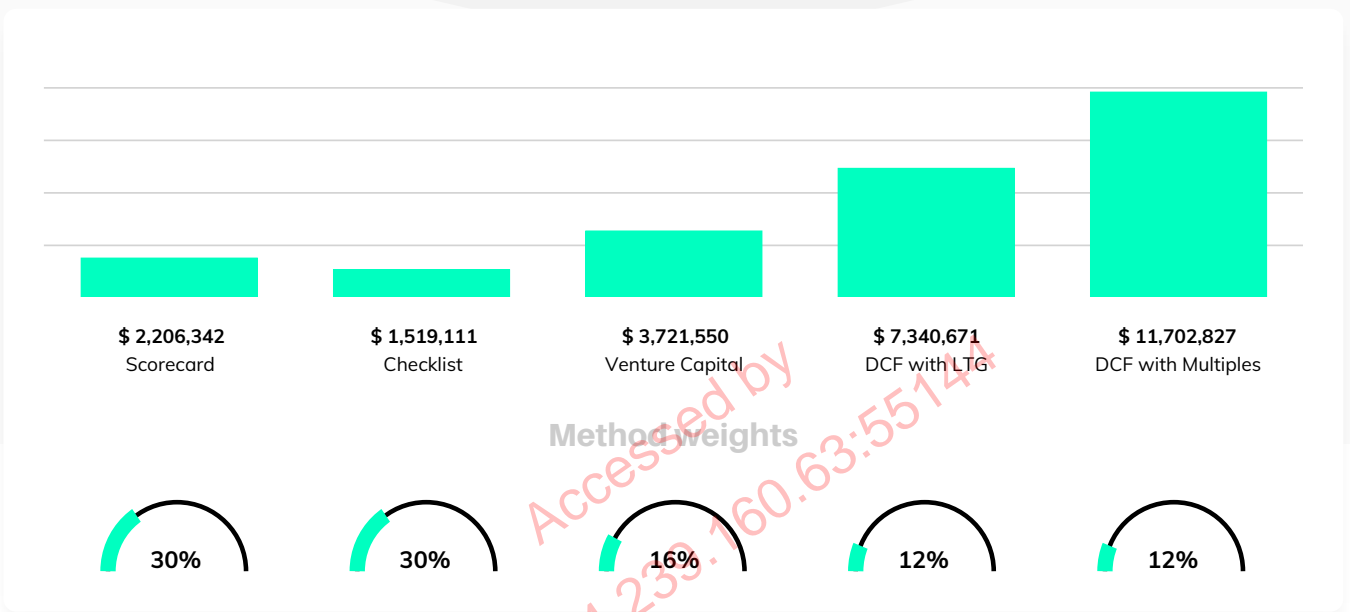


# Valuation

The pre-money valuation displayed below is the result of the weighted average of different methods. The use of several methods is a best practice in company valuation, as looking at the business from different perspectives results in a more comprehensive and reliable view.

These methods are compliant with IPEV (International Private Equity Valuation) Guidelines and each of them will be explained in more detail in the following pages of the report.

More information on the weights can be found in the Appendix.



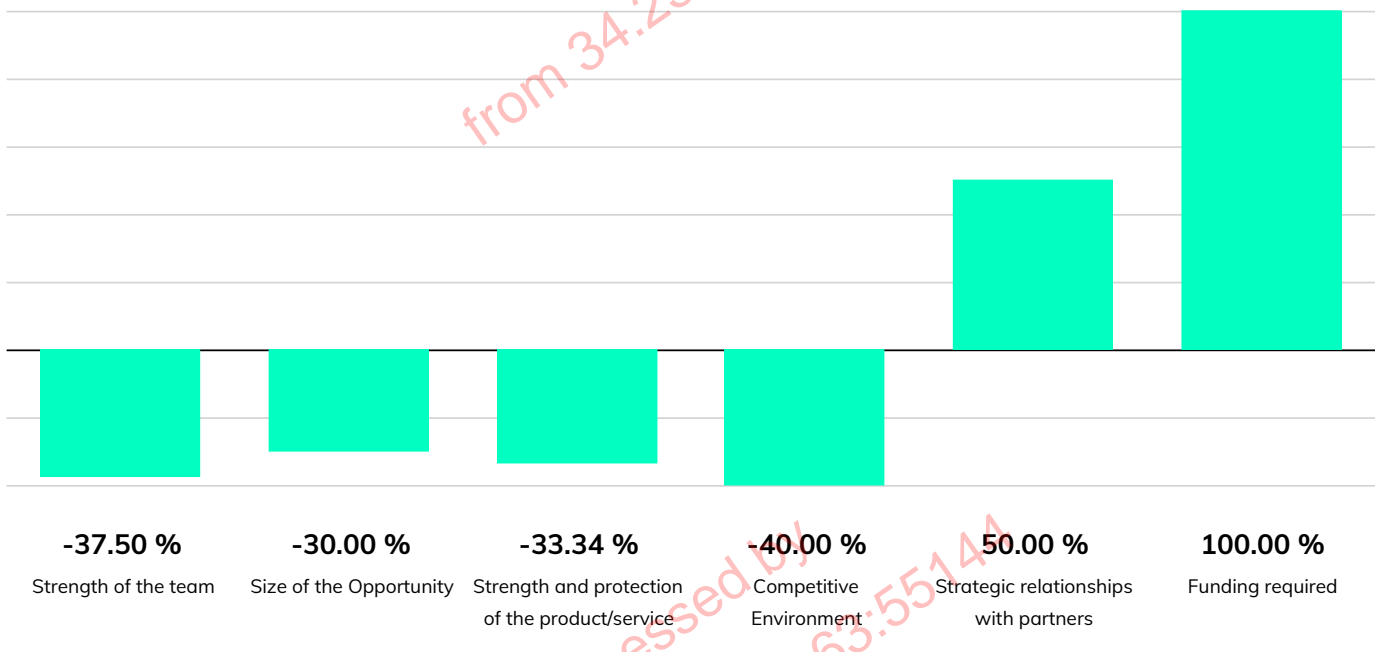
# Qualitative methods

## Scorecard Method: \$ 2,206,342

This method was conceived by William H. Payne of Ohio TechAngels group and endorsed by the Ewing Marion Kauffman Foundation. The valuation of the startup depends on how different this is from the assumed average of a set of comparable companies from the same region.

Startups' qualitative traits are divided in 6 criteria, compared with the assumed traits of the average company, and given a score according to whether it over- or under-performs the assumed average company. These scores are multiplied by weights that represent the impact of the criteria on the valuation. The sum of these weighted scores multiplied by the average valuation leads to the company's pre-money valuation.

### Normalized scores of the company for each criteria



### Parameters

Average valuation (United States): \$ 3,966,457

#### Weights of the criteria

Strength of the team: 30%

Size of the Opportunity: 25%

Strength and protection of the product/service: 15%

Competitive Environment: 10%

Strategic relationships with partners: 10%

Funding required: 10%

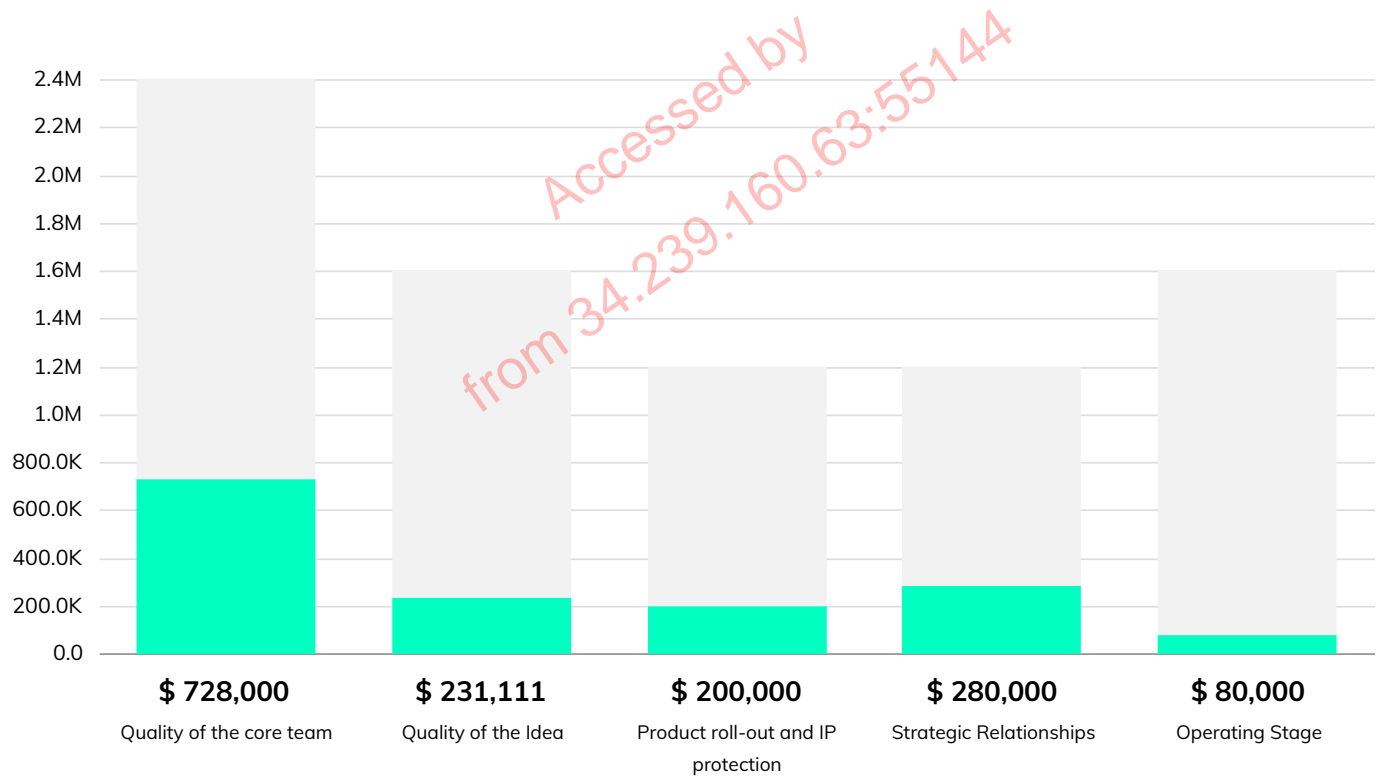
/// Please see appendix for data sources, defaults, and breakdown of the traits

# Checklist Method: \$ 1,519,111

The creator of the method is Dave Berkus, one of the most prominent Californian angel investors. The valuation of the startup consists of intangible building blocks that sum up to the assumed maximum pre-money valuation.

The maximum pre-money valuation is split in 5 criteria according to their weight. The startup obtains portions of these maximum criteria valuations according to how close its qualitative traits are to the most desirable ones. Their sum is the startup pre-money valuation.

■ Criteria valuations    ■ Max valuations



## Parameters

Maximum valuation (United States): \$ 8,000,000

### Criteria maximum valuations

Quality of the core team: \$ 2,400,000 (30%)

Quality of the Idea: \$ 1,600,000 (20%)

Product roll-out and IP protection: \$ 1,200,000 (15%)

Strategic Relationships: \$ 1,200,000 (15%)

Operating Stage: \$ 1,600,000 (20%)

/// Please see appendix for data sources, defaults, and breakdown of the traits



# Qualitative traits summary

Below a summary of the traits at the basis of the scores for the two qualitative methods. Please see appendix for detailed breakdown of which trait is used in which method.



## Team

### Founders

Time commitment: **Planning to commit full time**

Average age: **Between 25 and 34**

Founded other companies before: **Yes**

### Core team skills and expertise

Working together for: **More than 5 years**

Years of experience in the industry: **5**

Business and managerial background: **Business-related studies**

Technical skills: **Most technical skills are outsourced**



## Network

Board of advisors: **Advisors not organized in a board**

Legal consultants: **Yes**



## Market

Annual growth rate of the market: **2.00 %**

Demand validated: **Demand validated by competitors**

Internationalization: **Local focus now, international expansion is challenging**



## Product

Product roll-out: **Minimum Viable Product**

Feedback received: **Fairly positive**

Loyalty to the product/service: **Still to be tested or under testing**

Partners: **Informal agreements with key strategic partners**



## Competition

Level of competition: **Many small players**

Competitive products are: **Good**

Differentiation from current solutions: **We innovate in terms of marketing proposition/USP**

International competition: **Established**



## Protection

Barriers to entry of the market: **Modest**

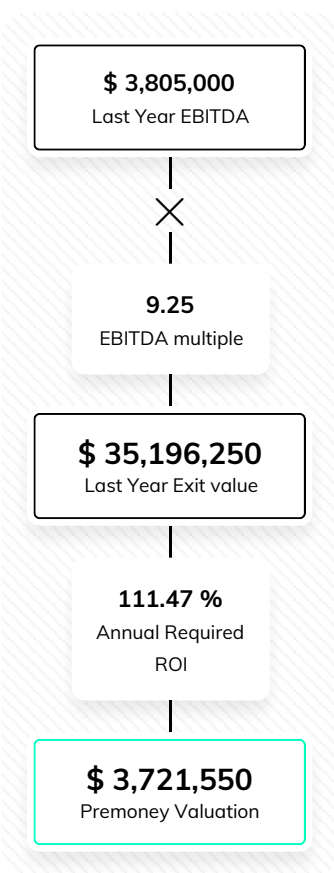
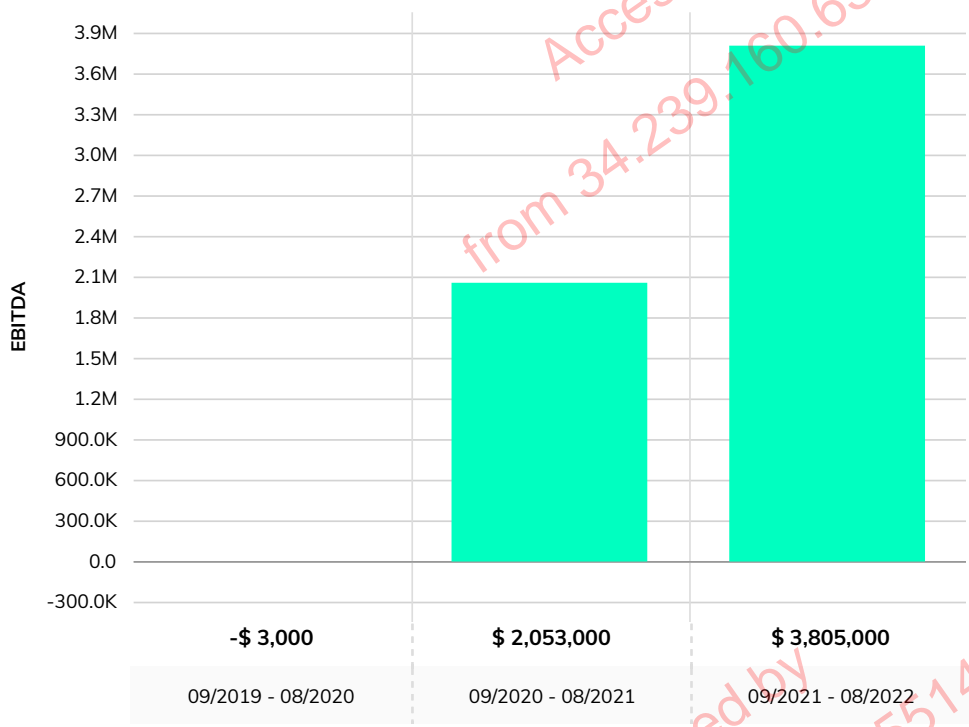
Applicable IP: Undefined

# VC Method

## Premoney Valuation: \$ 3,721,550

The VC (Venture Capital) method is one of most common approaches among financial practitioners in the private company market. The startup is given the valuation that will grant investors a predetermined return at the exit.

The potential exit value of the company is computed with an industry-based EBITDA multiple. The valuation is equal to this value discounted by a required ROI (Return On Investment). This depends on the startup's stage of development, higher for early stage riskier companies, lower for more mature ones. It is the minimum rate that will allow investors to have positive returns from portfolios where most companies fail and gains come from a selected few.



### Parameters

Industry Multiple: 9.25

Annual Required ROI: 111.47 %

/// Please see appendix for data sources and defaults

# DCF Methods

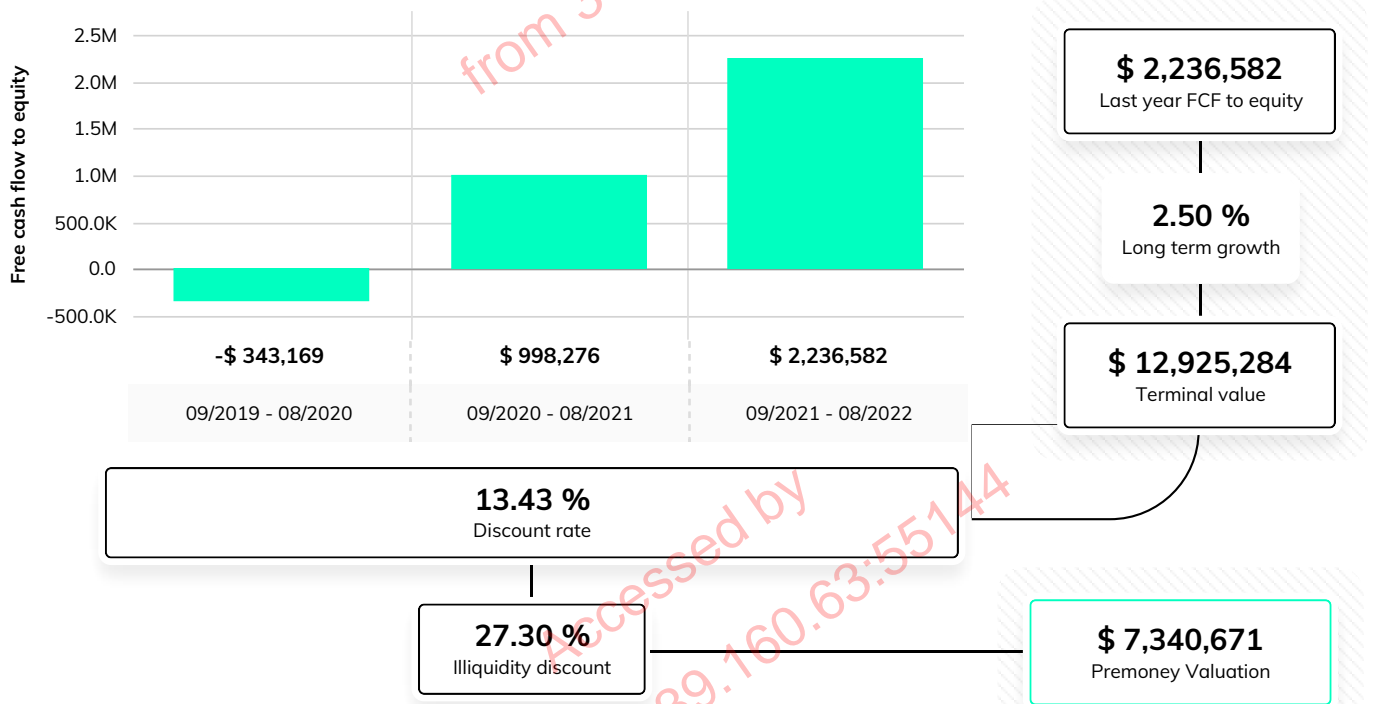
The DCF (Discounted Cash Flow) methods represent the most renowned approach to company valuation, recommended by academics and a daily tool for financial analysts. The valuation is the present value of all the free cash flows to equity the startup is going to generate in the future, discounted by its risk.

These methods weight the projected free cash flow to equity by the probability the startup will survive. Then, the flows are discounted to present by a rate that represents risks related to industry, size, development stage and profitability. Lastly, an illiquidity discount is applied to the sum of the discounted cash flows to compute the valuation.

The value of cash flows beyond the projected ones is represented by the TV (Terminal Value) and the way it is calculated is the difference between the following two methods.

## DCF with LTG: \$7,340,671

The DCF with LTG (Long Term Growth) assumes the cash flows beyond the projected ones will grow forever at a constant rate based on the industry and computes the TV accordingly.



### Parameters

Long term growth: **2.50 %**  
 Illiquidity discount: **27.30 %**

**Discount rate**  
 Risk free rate: **2.50 %**  
 Beta: **1.83**  
 Market Risk Premium: **5.96 %**

**Survival rates**  
 Year 1: **79.60 %**  
 Year 2: **69.10 %**  
 Year 3: **61.60 %**

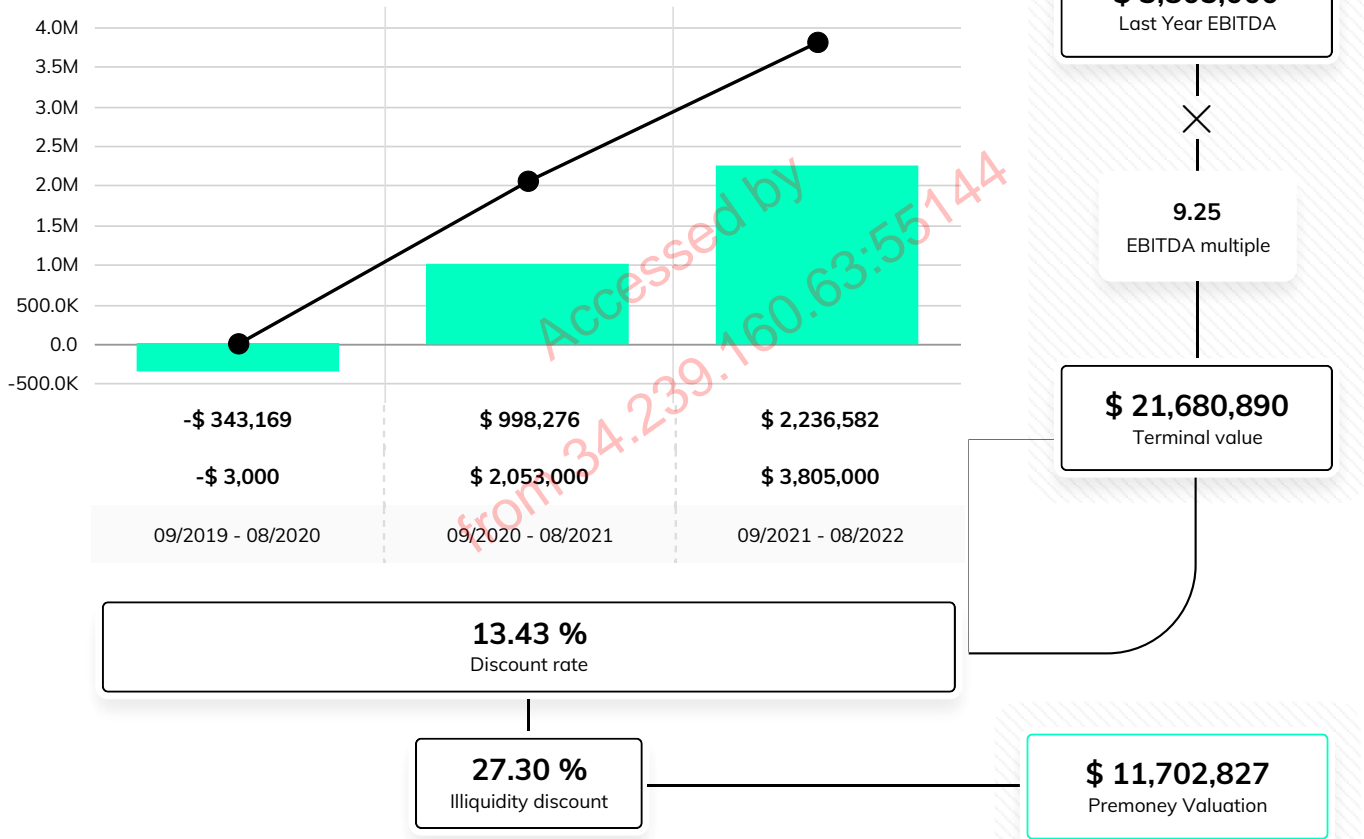
/// Please see appendix for data sources and defaults



# DCF with Multiples: \$ 11,702,827

The DCF with Multiple assumes the TV (Terminal Value) is equal to the exit value of the company computed with an industry-based EBITDA multiple.

■ Free cash flow to equity ● EBITDA



### Parameters

EBITDA multiple: <b>9.25</b>	<b>Discount rate</b>	<b>Survival rates</b>
Illiquidity discount: <b>27.30 %</b>	Risk free rate: <b>2.50 %</b>	Year 1: <b>79.60 %</b>
	Beta: <b>1.83</b>	Year 2: <b>69.10 %</b>
	Market Risk Premium: <b>5.96 %</b>	Year 3: <b>61.60 %</b>

/// Please see appendix for data sources and defaults

# Financial Projections

## Profit & Loss

The profit & loss projections are displayed below. Data about revenues and operating costs are provided by the company. Depreciation and amortization, interest, and taxes are either provided by the company or estimated by Equidam. Please consult our methodology document for more details.

	09-2018 - 08-2019	09-2019 - 08-2020	09-2020 - 08-2021	09-2021 - 08-2022
Revenues	-	1,072,000	2,628,000 +2X	4,380,000 +67%
Cost of Goods Sold	-	1,000,000	500,000 -50%	500,000 0%
Salaries	-	-	-	-
Operating Expenses	-	75,000	75,000 0%	75,000 0%
<hr/>				
EBITDA	-	-3,000	2,053,000 -	3,805,000 +85%
Ebitda margin	-	-	78 %	86 %
D&A	-	13,488	33,066 +2X	55,109 +67%
<hr/>				
EBIT	-	-16,488	2,019,934 -	3,749,891 +86%
Ebit margin	-	-	76 %	85 %
Interest	-	-	27,454	-
<hr/>				
EBT	-	-16,488	1,992,480 -	3,749,891 +88%
Taxes	-	-	533,518	1,012,471 +90%
Nominal tax rate	-	27 %	27 %	27 %
Effective tax payable	-	-4,452	537,970	1,012,471
Deferred tax assets	-	4,452	0	0
<hr/>				
Net profit	-	-16,488	1,458,962 -	2,737,420 +88%
Net profit margin	-	-	55 %	62 %

All numbers in \$

# Cash Flow

The cash flow projections are displayed below. Capital expenditure, debt at the end of the year, and equity fundraising are provided by the company. Account payables, account receivables, inventory and D&A are either provided by the company or estimated by Equidam based on the average percentage of revenues for public companies in the company's industry.

	09/2018 - 08/2019	09/2019 - 08/2020	09/2020 - 08/2021	09/2021 - 08/2022
Net profit	-	-16,488	1,458,962	2,737,420 +88%
Change in Working Capital	-	340,169	493,753	555,948
Working capital	-	340,169	833,922 +2X	1,389,869 +67%
Account Payables	-	415,078	1,017,561	1,695,936
Account Receivables	-	151,688	371,861	619,770
Inventory	-	603,559	1,479,621	2,466,035
D&A	-	13,488	33,066 +2X	55,109 +67%
Capital expenditures	-	-	-	-
Change in outstanding debt	-	-	-	-
Debt at the end of the year	-	-	-	-
Free cash flow to equity	-	-343,169	998,276	2,236,582 +2X
Equity fundraising	-	-	-	-
Free cash flow	-	-343,169	998,276	2,236,582 +2X
Beginning of the year cash	-	-	-343,169	655,107
End of the year cash	-	-343,169	655,107	2,891,689

All numbers in \$

# Conclusion

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# Appendix

## Weights of the methods

The default weight of each method is determined by Equidam based on the stage of development, and they are shown below. They can be manually adjusted by the company.

### Default weights of the 5 methods

Stage of development	Checklist Method	Scorecard Method	VC Method	DCF with LTG	DCF with Multiples
Idea stage	38%	38%	16%	4%	4%
▶ Development stage	30%	30%	16%	12%	12%
Startup stage	15%	15%	16%	27%	27%
Expansion stage	6%	6%	16%	36%	36%

Leaf and Ash stage of development: **Development stage**

These are determined according to the following principles:

- Qualitative information is more important in early stage companies, where performance uncertainty is extremely high, so qualitative methods are weighted in more
- The investors' view is equally important across all stages, so the weight of the VC method does not change
- Quantitative information is more reliable in later stages, when a company already has a proven financial track record. Therefore, it is possible to use the DCF methods more extensively as projected results get founded in past performance





# Qualitative methods

## Default average and maximum valuations data sources

**Dataset:** Pre-money market valuations from transactions in the last 30 months of company in all industries, all countries, and at seed funding stage

**Datasource:** Crunchbase

**Usage:** Computation of average and maximum (net of outliers) pre-money valuations in given geographic areas for the qualitative methods (Scorecard and Checklist respectively)

**Update:** Biannual

Average valuation (Scorecard Method) in United States: **\$ 3,966,457**

Maximum valuation (Checklist Method) in United States: **\$ 8,000,000**

# Scorecard Method

## Default weights of the criteria and breakdown in their traits

<p><b>Strength of the team</b> <span style="float: right;">30%</span></p> <ul style="list-style-type: none"> <li>Time commitment of the founders</li> <li>Number of employees</li> <li>Team spirit and comradeship</li> <li>Years of industry experience of the core team</li> <li>Business and managerial background of the core team</li> </ul>	<p><b>Size of the Opportunity</b> <span style="float: right;">25%</span></p> <ul style="list-style-type: none"> <li>Estimated revenues in the third year according to the stage of the development</li> <li>Estimated size of the market in three years</li> <li>Geographical scope of the business</li> </ul>
<p><b>Competitive Environment</b> <span style="float: right;">10%</span></p> <ul style="list-style-type: none"> <li>Stage of the product/service roll-out</li> <li>Degree of loyalty of customers</li> <li>Type of IP protection applicable</li> <li>IP protection in place (if any)</li> </ul>	<p><b>Strength and protection of the product/service</b> <span style="float: right;">15%</span></p> <ul style="list-style-type: none"> <li>Level of competition in the market</li> <li>Quality of competitive products/services</li> <li>Competitive advantage over other products/services</li> <li>Barriers to entry of the market</li> <li>Threat of international competition</li> </ul>
<p><b>Strategic relationships with partners</b> <span style="float: right;">10%</span></p> <ul style="list-style-type: none"> <li>Strength of the relationships with key strategic partners</li> </ul>	<p><b>Funding required</b> <span style="float: right;">10%</span></p> <ul style="list-style-type: none"> <li>Capital required according to the stage of development</li> </ul>

# Checklist Method

## Default weights of the criteria and breakdown in their traits

**Quality of the core team analyzes:**

- Average age of the founders
- Presence in the team of serial, successful entrepreneurs
- Time commitment of the founders
- Team spirit and comradeship
- Years of industry experience of the core team
- Business and managerial background of the core team
- Technical skills of the core team

30%

**Quality of the idea analyzes:**

- Validation of the demand for the product/service
- Feedback received by early adopters/industry experts
- Level of competition in the market
- Competitive advantage over other products/services
- Geographical scope of the business
- Threat of international competition
- Degree of loyalty of customers

20%

**Product roll-out and IP protection analyzes:**

- Stage of the product/service roll-out
- Type of IP protection applicable
- IP protection in place (if any)

15%

**Strategic relationships analyzes:**

- Presence of an advisory board and number of advisors
- Presence and type of current shareholders
- Relationship with legal counselors
- Strength of the relationships with key strategic partners

15%

**Operating stage**

- Stage of development
- Current profitability

20%



# VC method

Below the sources of the valuation parameters used in the VC Method: EBITDA Multiple and Annual Required ROI, and their default values provided by Equidam

## EBITDA multiple

Description: Enterprise value on EBITDA multiples computed over a dataset of global, publicly listed firms organized by industry

Datasource: Prof. A. Damodaran, NYU Stern School of Business

Update: Annual

Notes: We favor the use of EBITDA multiple, as we believe revenue multiples fail to capture the ability of startups to generate cash flow, i.e. the ultimate determinant of value.

Leaf and Ash industry: **Other Real Estate Rental, Development & Operations**

Other Real Estate Rental, Development & Operations EBITDA multiple: **9.25**

## Annual Required ROI

The default annual required ROI rates are determined by Equidam based on the returns investors require for companies at different stage of development, and are shown below. They can be manually adjusted by the company.

Stage of development	Discount/Required ROI
Idea stage	135.93%
▶ Development stage	111.47%
Startup stage	89.12%
Expansion stage	48.60%

Leaf and Ash stage of development: **Development stage**

# DCF Methods

Below the sources of the valuation parameters used in the DCF Methods: Discount Rate, Survival Rates and Illiquidity Discounts, and their default values provided by Equidam.

## Discount rate

### Risk Free Rate

Description: 10Y government rates

Datasource: Trading Economics (tradingeconomics.com), various public databases

Update: Bi-annual (but more frequent if macroeconomic conditions are more volatile)

Notes: For the Eurozone we apply the German 10Y Bond rate

Leaf and Ash country: **United States**

United States risk free rate: **2.50%**

### Industry betas

Description: Industry beta computed over industry specific portfolios of global, public listed companies (same as in EBITDA multiple)

Datasource: Prof. A. Damodaran, NYU Stern School of Business

Update: Annual

Leaf and Ash industry: **Other Real Estate Rental, Development & Operations**

Other Real Estate Rental, Development & Operations default beta: **1.83**

### Market Risk Premium

Description: Country based total equity risk premium as implied in the previous 12 trailing months.

Datasource: Prof. A. Damodaran, NYU Stern School of Business

Update: Biannual

Leaf and Ash country: **United States**

United States default market risk premium: **5.96%**

## Survival Rate

Dataset: Country-level survival probabilities of the latest cohort of companies with three years of data available.

Datasource: European Office of Statistics (<http://ec.europa.eu/eurostat>), U.S. Bureau of Labor Statistics (<https://www.bls.gov/>), specific academic research and public offices of statistics for different countries.

Update: Annual

Leaf and Ash year of incorporation: **False**

Default survival rate Year 1: **79.60%**

Default survival rate Year 2: **69.10%**

Default survival rate Year 3: **61.60%**

Default survival rate Year 4: **57.28%**

Default survival rate Year 5: **53.65%**

Default survival rate Year 6: **50.69%**

Default survival rate Year 7: **48.18%**

Default survival rate Year 8: **46.01%**

Default survival rate Year 9: **44.10%**

Default survival rate Year 10: **42.39%**

## Illiquidity discount

The default illiquidity discount is assigned based on current profitability and projected revenues, according to the approach suggested by William L. Silber.

Leaf and Ash illiquidity discount: **27.30%**

# DCF with LTG

## Long term growth

Dataset: Global, publicly listed companies organized by industry (same as in EBITDA multiple)

Datasource: Prof. A. Damodaran, NYU Stern School of Business

Update: Annual

Notes: The value is winsorized over a 0% - 2.5% range. We do not want the long term growth to be above world GDP growth expectations, as it would mean the company is going to overgrow world economy at some point in time

Leaf and Ash industry: **Other Real Estate Rental, Development & Operations**

Other Real Estate Rental, Development & Operations default long term growth: **0.03**

# DCF with Multiples

## EBITDA multiple

Dataset: Global, publicly listed companies organized by industry

Datasource: Prof. A. Damodaran, NYU Stern School of Business

Update: Annual

Notes: We favor the use of EBITDA multiple, as we believe revenue multiples fail to capture the ability of startups to generate cash flow, the ultimate determinant of value.

Leaf and Ash industry: **Other Real Estate Rental, Development & Operations**

Other Real Estate Rental, Development & Operations default EBITDA multiple: **1.83**

# Last Available Balance Sheet

Below the simplified, last available balance sheet of the company.

	09/2018 - 08/2019
Cash and equivalents	-
Tangible assets	-
Intangible assets	-
Financial assets	-
Deferred tax assets	-
<hr style="border-top: 1px dashed #ccc;"/>	
<b>Total Assets</b>	-
Debts due within one year time	-
Debt due beyond one year time	-
Equity	-
<hr style="border-top: 1px dashed #ccc;"/>	
<b>Total Liabilities and Shareholder's Equity</b>	-

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